

1 Good afternoon. I am Ronnie Morris, the CEO of Champions Oncology. I'm joined today by  
2 David Miller, our CFO. Thank you for joining us for our fiscal year end 2020 earnings call.

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4 Before I start, I will remind you that I will make forward-looking statements during the call and  
5 actual results could differ materially from what is described in those statements. Additional  
6 information on factors that could cause results to differ is available in our Forms 10-Q and Form  
7 10-K; Reconciliation of the non-GAAP financial measures that may be discussed on the call to  
8 GAAP financial measures is available in the earnings release;

9 Overall, we had another year of significant progress, achieving major milestones,  
10 and continuing the evolution of Champions Oncology. We continued the  
11 expansion of our core business, reaching record levels of bookings and revenue  
12 while simultaneously investing resources to further develop our product  
13 offerings and launch new services. We also recently expanded our lab space  
14 and capacity in order to meet the demands of our growing business.

15 Financially, revenue exceeded \$32M resulting in 19% revenue growth, in line  
16 with our mid-year guidance. Our expenses were higher than expected and that  
17 was mostly due to revenue that was associated with our outsourced partners  
18 and other one-time expenses. Despite the uncertain economic environment, our  
19 bookings continue to increase, laying the foundation for continued revenue  
20 growth heading into fiscal year 2021.

21 Speaking of the current times, it's been a challenging several months as we all  
22 adjust to living and working during the Covid pandemic. Fortunately for  
23 Champions, we have, up to this point, weathered the storm fairly well. We  
24 planned and worked diligently in the early stages of COVID, anticipating some of  
25 the expected challenges. For example, we increased our laboratory supply  
26 spending during the fourth quarter, stocking up on items, such as PPE, that we  
27 suspected would become scarce and hard to purchase. We took active measures  
28 to mitigate the risks of COVID entering our lab work-space. We immediately  
29 increased the levels of disinfection on a daily basis. We added additional work  
30 shifts to reduce the number of lab technicians at any given time while still  
31 ensuring the work was completed timely for our Pharma customers. It's a  
32 testament to our dedicated employees that we were able to continue providing  
33 a high level of service that our partners are accustomed to. The demand for our  
34 services remains strong and while we can't precisely predict our Pharma  
35 customers' budgets for oncology drug development over the long term, initial  
36 indications are for continued demand for our services and we remain well  
37 positioned for continued growth.

38 Our ex-vivo platform, continues to show interest, is growing rapidly and becoming a healthy  
39 contributor to revenue. As discussed previously, we've partnered with PhenoVista to develop a  
40 unique imaging based solid tumor platform and we've seen tremendous growth in this  
41 opportunity in the second half of this year. Additionally, we're expanding our own internal ex-  
42 vivo platform and capabilities. The plan, as we look ahead to this year, is to invest in additional

43 equipment that will enable us to bring more of this work in-house by the end of this fiscal year.  
44 We anticipate this investment will reduce costs and improve our margins in this fast growing  
45 opportunity. In summary, ex-vivo has been a successful product launch, contributing to our  
46 revenue growth, and we will continue to expand and offer a comprehensive, differentiated and  
47 unique set of ex-vivo services.

48 Now, let me update you on our regulatory flow cytometry business which we launched several  
49 quarters ago. It has taken longer than anticipated to gain traction although we've reported  
50 encouraging signs led by the growth in our pipeline of opportunities. This is the area of our  
51 business most impacted by Covid. This is due to delays in human clinical trials that had  
52 originally been scheduled by Pharma to commence over these last several months but have  
53 been pushed off to a later date. HOWEVER, despite the challenges, we have succeeded in  
54 signing several regulatory flow validation studies. These are the initial steps in the process prior  
55 to signing the full regulatory flow study. While a validation study does not guaranty a full  
56 commitment to the clinical trial work, it's certainly a positive development and  
57 a tangible first step- which affirms our belief that the business will come as we get more  
58 traction over time with our customer base. While it's too early to predict the impact on  
59 revenue this fiscal year, we are cautiously optimistic this business line will develop and  
60 contribute to the future growth of Champions.

61 On the R&D front, we continue to invest and focus on enhancing our existing platforms while  
62 also creating new service offerings. As an example, we are developing our tumor genomic  
63 sequencing capabilities with the expectation that we can sequence our tumors in house and

64 gain valuable genomic data. We anticipate that bringing this functionality in house will have a  
65 multi-pronged effect. Along with reducing sequencing costs for our internal efforts to increase  
66 our tumor data base, we envision that as we gain experience and expertise, we can offer  
67 sequencing services to customers as well. This is not a near term revenue contributor, but an  
68 example of how we continue to expand our capabilities and potential revenue generators. This  
69 capability will allow us to add more data on our tumors cost effectively and at a faster pace,  
70 which will lead to more relevant tumor models for our pharma customers to work with. It is  
71 still too early to discuss the specifics, but as potential opportunities come into focus, we will  
72 discuss in greater detail our strategies throughout the year.

73 In summary, overall we had a good fiscal year 2020 continuing to build a foundation for future  
74 revenue growth. We have a strong core business built on a differentiated platform, we are both  
75 enhancing and adding to our suite of services, and we've gained traction in our new service  
76 offerings. While we have grown substantially over the years, we envision continued revenue  
77 growth and improving results over time. We look forward to providing updates over the course  
78 of the year.

79 Now let me turn the call over to David Miller for a more detailed review of our  
80 financial results.

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83 Thanks, Ronnie. Our full results on Form 10-K will be filed with the SEC on or before July 29th.

84 During the fourth quarter, we achieved the second half revenue growth we  
85 had predicted. Fourth quarter revenue increased to \$8.7 million compared to  
86 \$7.7 million in the year ago period, an increase of 13% bringing our annual  
87 revenue to a record \$32.1 million, and up 19% year-over-year.

88 Excluding stock based comp, depreciation, and a goodwill write-off, we  
89 recognized a fourth quarter loss of \$1.2 million compared to a gain of  
90 \$200,000 in the year ago period. For the full year, we were at approximately  
91 breakeven compared to a gain of \$1.5 million in the year ago period.

92 Including stock based comp, depreciation, and a goodwill write-off, we  
93 recognized a loss of \$1.9 million for the quarter compared to a loss of  
94 \$118,000 a year ago. For the full year, we recognized a loss of \$1.8 million  
95 compared to a gain of \$270,000 in the year ago period.

96 I'm going to focus and identify specific costs that led to the expense  
97 increases and losses for the quarter. First, while we generally exclude non-  
98 cash expenses such as stock comp in our quarterly call narrative, it's worth  
99 highlighting the \$335,000 write off of goodwill. Historically, we had  
100 \$700,000 of goodwill on our balance sheet allocated evenly between our  
101 POS and TOS segments. As we continue with our stated strategy of exiting  
102 the POS business, combined with the continued growth in TOS, we decided  
103 to re-evaluate the goodwill asset associated with POS and made the  
104 determination to take this non-cash expense write off, this quarter.

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106 Focusing back on cash related expenses, Our cost of sales was \$4.9 million  
107 for the 4<sup>th</sup> quarter of fiscal 2020 vs \$4.3M for the same period last year,  
108 which was an increase of \$628,000 or 15%. As Ronnie mentioned, we've  
109 successfully partnered with other organizations, outsourcing work to  
110 increase the breadth of our offerings. The short term downside to these  
111 partnerships is that we incur approximately half of the costs immediately,  
112 with minimal offsetting revenue. As we've discussed regularly, we recognize  
113 our expenses as incurred, well in advance of revenue recognition. However,  
114 in these partnerships, the impact is magnified. We incur a larger immediate  
115 cost upon signing the business combined with the fact that there is limited  
116 leverage. As the volume of bookings spiked in the fourth quarter, the result  
117 has been a jump in expenses. For the quarter, we had a total of \$1.2M of  
118 partnership related expenses against \$1M in recognized revenue. As a result,  
119 there was added pressure on our gross margin for the quarter which dipped  
120 to 44%, compared to 45% in the year ago period.

121 Going forward, we expect improving margins as we recognize the revenue  
122 associated with these costs, combined with the fact that we are negotiating  
123 better pricing terms with our partners. Additionally, as part of our longer  
124 term strategy, we intend to start bringing this work in house which we  
125 expect will occur in the later half of this year. This will lower our overall

126 costs, provide greater leverage, and mitigate the impact of upfront charges  
127 which accumulate quickly when bookings are expanding rapidly.

128 We will, however, have an increase in cost of sales related to the expansion  
129 of our lab. Our rent expense will increase approximately \$150,000 per  
130 quarter; however, it is a necessary investment to ensure we have enough  
131 capacity to meet growing demand.

132 Sales and marketing expense was \$1million compared to \$900,000 in the  
133 year ago period. For the year, sales and marketing expense was \$4 million  
134 compared to \$3 million in the year ago period. The increase was mainly due  
135 to two factors, salaries and commissions. We continued the expansion of  
136 our business development team to penetrate deeper into existing territories  
137 as well as opening up new geographies. Looking ahead to this year, we  
138 anticipate a continued expansion of the business development team and  
139 marketing efforts.

140 Our G&A expense was \$2.2 million compared to \$1.1 million in the year ago  
141 period. The increase was primarily due to executive compensation,  
142 attributable to the following. During fiscal year 2018 and most of 2019,  
143 Ronnie Morris did not receive any compensation in order to preserve the  
144 Company's cash. As our cash position has improved considerably, and the  
145 Company has grown, the Board recently decided to compensate Ronnie for  
146 that period of time. In lieu of additional equity, the Board approved an

147 \$850,000 one-time, award as compensation. We accrued this expense in the  
148 4<sup>th</sup> quarter and it will be paid out quarterly over time.

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151 Now Turning to cash ...

152 We ended the year with \$8.3 million in cash on the balance sheet. For the  
153 quarter, cash from operations was \$2 million mainly due to the normal  
154 variability in the timing in accounts receivable and payables along with the  
155 increase in deferred revenue due to our strong bookings. In addition, the  
156 final tranche of warrants were exercised during the quarter infusing an  
157 additional \$4 million of cash to the balance sheet. With our anticipated  
158 revenue growth, the elimination of some one time costs, and reduction in  
159 specific outsourced expenses, we expect to be increasing our cash balance  
160 over time. In conclusion, we ended our year in a strong cash position and will  
161 strategically utilize our cash for appropriate growth opportunities in fiscal  
162 2021.

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164 In summation, looking back at our fiscal year 2020 results, we reached  
165 another annual revenue record as we grew our top line by 19%. We  
166 recognize that our expenses were higher than expected which impacted



167 profitability. We've specifically identified the causes and will focus even more  
168 on expenses over the current fiscal year. We are in a strong cash position  
169 and we're excited to capitalize on the opportunities that lie ahead. We are  
170 confident in projecting another year of 15 – 20% revenue growth which will  
171 result in another annual revenue high as we hit new quarterly revenue  
172 milestones during the current fiscal year. We are already almost complete  
173 with our first quarter and accordingly, we look forward to another update in  
174 about 6 weeks when we report our 1<sup>st</sup> quarter results.

175 We will now open the call to questions

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